

# Strategic Plan 2024–2028 at a glance

## **MISSION**

Excellence in broadcasting with a community arts focus

## **VISION**

To support a strong and vibrant music and arts scene in the ACT region through broadcasting and related services

## **Diversify funding & revenues**

- Cultivate relationships with major stakeholders
- Manage operations & finances responsibly
- Build new partnerships for funding & content development
- · Market recording studio facilities

## **STRATEGIES**

#### **Grow community engagement**

- Encourage more community/volunteer involvement in day-to-day operations
- Offer training courses and mentorship
- Capitalise on audio production skills
- Develop outreach to arts community & patrons
- Encourage diversity in volunteer cohort

**IMPLEMENTATION** 

• Promote a welcoming environment

## **Enhance Programming Appeal**

- Cultivate current & broader audience with distinctive content
- Encourage greater participation of arts and cultural groups in content development
- Maintain independence, relevance and variety in local program content
- Respond to needs of arts constituency

## **VALUES**

- Independence & Innovation
- Professionalism
- Integrity
- Diversity & inclusiveness
- Respect for rights, dignity & culture
- Participative decision-making
- Quality image & product

#### Revised

ArtSound Board 10 January 2024

### **Funding**

- Maintain and build sponsor and donor relationships
- Seek access to local and national government sponsorship
- Recruit new members and supporters
- Contain costs via collaboration with likeminded organisations
- Recruit development consultant to secure grand donors
- Expand fundraising events

## **Governance & Operations**

- Streamline administrative
  and operational procedures
- Review constitution, strategic plan and policies
- Develop a succession plan for board and staff
- Develop a volunteer skills audit
- Build a culture defined by our values
- Ensure compliance with ACMA licence undertakings
- Prepare 2025 ACMA licence renewal application

## **Technology & Infrastructure**

- Replace transmitter as a major priority
- Plan studio console upgrade
- Review tech. development plan
- Ensure technology flexibly supports programming and presentation requirements
- Undertake regular maintenance and upgrades to manage risk
- Protect and develop digital archive and music accessions
- Ensure compliance with ACMA regulatory requirements
- Align with Roadmap 2033 capacity building goal

### Marketing & Communications

- Promote station identity and value proposition
- Maintain and improve website, social media engagement and publicity
- Build ethos of community contribution and recognition among volunteers
- Hold more gatherings for members and volunteers
- Actively engage with listeners and members
- Train new volunteers with a diversity focus
- Upgrade OB van branding